Strategic Planning

Why does MASBO Exist?			
~~~~	Provide the best possible professional development opportunities for school business personnel to understand all the requirements, standards and best practices		
$\sqrt{\sqrt{1}}$	Pro-active in school business activities		
$\sqrt{\sqrt{2}}$	Find and share practicable ways to improve the efficient school operations with available resources		
$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$			
	Serve as the voice for school business in legislative matters		
$\checkmark$	Grow members		

## Officer Survey October 21 – 22, 2010

What are the 5 most important things MASBO has done in the last 3 years?				
$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$	Implement MASBO Academy			
$\sqrt{\sqrt{1}}$	Pre Conference Workshop			
	Provide on-line registration			
	Conference handouts on website			
	Scholarship opportunity			
2	Attempted expanded professional development for members – Hot Topics			
ν	sessions			
	Established a vendor committee			
$\checkmark$	Began the strategic planning process			
$\sqrt{\sqrt{1}}$	Develop relationships/alliances with other related organization such as			
N N	MASA, MSBA, etc.			
$\sqrt{\sqrt{}}$ Annual conference				
$\sqrt{\sqrt{\sqrt{1}}}$	$\sqrt[4]{\sqrt{\sqrt{2}}}$ Paul Franklin Scholarship			
$\sqrt{\sqrt{1}}$	Assisted with needed changes with laws, standards and reporting			
$\sqrt{\sqrt{\sqrt{1}}}$	Started development of license for School Business Administrator thru			
	MDE			
	Partnered with MS School Board Association			
$\checkmark$	Establishment of the MASBO website			
$\sqrt{\sqrt{1}}$	Put more teeth in the Outstanding Business Official Award			
$\checkmark$	Strengthen the MASBO Research Committee			
$\sqrt{\sqrt{1}}$	Continue to keep a good working relationship with the SDE/MDE			
	The continued work of the research committee			
	Keep organization/conference costs to a minimim			

What are the 5 most important things MASBO can do or become in the next 3 years?		
$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$	Full potential of website	
$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$	Guide the implementation of school business administrator license certification	
$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$	Leader in professional development	
$\sqrt{\sqrt{\sqrt{1}}}$	$\sqrt{\sqrt{\sqrt{10}}}$ Become more active in lobbying efforts	
	Utilize more members and recognize significant achievements of members	

$\sqrt{\sqrt{1}}$	Better utilize vendor partnerships			
$\sqrt{\sqrt{\sqrt{1}}}$ Develop reports and promote unity and transparency in our reporting requirements, such as board reports, financials, etc.				
$\sqrt{\sqrt{1}}$	Develop a strategic plan to grow the organization in the best direction			
$\sqrt{\sqrt{\sqrt{2}}}$	Hire a director to work on a daily basis to meet our goals			
イイイイ	$\sqrt{\sqrt{1}}$ Develop educational opportunities for other areas of school business administration			
$\sqrt{\sqrt{\sqrt{1}}}$	Develop vehicle for communication between district for questions/sharing			
	Continued support of the Paul Franklin Scholarship			
	Look at changing venue for future conferences			
	Continue strong relationship with MDE			
	Remain a respected organization			
$\checkmark$	Reduce the cost of MASBO Academy so more school officials can get training			

What are MASBO's assets or strengths?				
	Current and updated information on website			
$\sqrt{\sqrt{\sqrt{1}}}$	Full-time advocate			
$\sqrt{\sqrt{\sqrt{1}}}$	$\sqrt{\sqrt{1-10000000000000000000000000000000$			
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$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$	Well organized annual conference/training			
$\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{$	Good relationship with the state dept. of education			
	Opportunities for leadership positions			
$\sqrt{\sqrt{2}}$	$\sqrt{\sqrt{\sqrt{1}}}$ Solid reputation of providing meaningful guidance to school districts			

What are MASBO's weaknesses?				
$\sqrt{\sqrt{\sqrt{2}}}$	Current and updated information on website			
	Full-time advocate			
	Leadership is all voluntary			
$\sqrt{\sqrt{\sqrt{2}}}$	No consistency in leadership			
$\sqrt{\sqrt{1}}$	Ineffective communication			
	No voice in state legislation			
$\sqrt{\sqrt{\sqrt{2}}}$	With the exception of Billie Arnold, the board is made up of volunteers.			
	We are limited in what we can accomplish. The pool of candidates for replacement is not a large pool. We currently do not have the funds to expand to hire full time staff.			
	Marketing MASBO is minimal			
	Not fully utilized its vendors			
$\sqrt{\sqrt{\sqrt{1}}}$	Relies heavily on board members for operations			

What threats or challenges does MASBO have?				
$\checkmark$	Technology savvy			
$\sqrt{\sqrt{\sqrt{1}}}$	$\sqrt{\sqrt{\sqrt{10}}}$ Information to members			
$\checkmark$	Maximizing vendors			
$\sqrt{}$ Conference space / vendor space				
Accepting that change may be needed to support the strategic plan and an actions that must be taken				
Strong, consistent, leadership provided by someone serving in a paid				

	executive director's role		
	Funding to support the employment of an executive director		
<ul> <li>In order to be successful in many areas like state board policy decision state legislative activities, MASBO must work with the State of Missi</li> <li>√</li> <li>Department of Education. Although a very good relationship is in pla between these two entities, limited staff and resources available to the department of education slows effective action.</li> </ul>			
$\sqrt{\sqrt{1}}$	Funding for our goals		
	Maintaining a board that will continue the strategic plan when completed		
$\sqrt{\sqrt{1}}$	Communication barriers		
	Lack of interest (apathy)		

#### Strategic Planning Strengths/Weaknesses/Opportunities/Threats October 21 – 22, 2010

### <u>Strengths – Opportunities</u>

MASBO Academy Strong Board Strong Annual Conference Good Relationship with MDE Large Membership Strong Finances Diversified Membership Strategic Planning

#### <u>Strengths – Threats</u>

Travel budget can limit participation Not meeting diversity in membership MDE Relations Finances

#### Weaknesses – Opportunities

Website not updated & not communicated with members Communications with members Not having a full time director Vendor participation & lack of growth Define and strengthen relationships with MDE, Legislature etc. Need more Professional Development

#### Weaknesses – Threats

Voluntary Leadership Ineffective Communication Lack of Legislative Voice Funding/Finance Limited Conference Space Topic of Interest-Membership Web Site Limited Staff Board Driven Operations Competition with other Organizations No Succession Plan

### Strategic Planning Action Plans October 21 – 22, 2010

## **PROVIDE NETWORKING OPPORTUNITIES**

Earl	Find alternative web site design method and on going maintenance	January 2011	Use committee. Looking for long term solution.
	Develop a quarterly Newsletter	On Hold	
Stacey	Evaluate and develop additional networking opportunities at the Annual Conference	November 2010	Possibly change meeting site to accommodate more vendors and more sessions
Kathy	Determine feasibility of regional meetings and possible format	November 2010	Determine if there are existing groups. Survey will determine interest in meeting and topics
Earl	Explore how to use other technology avenues for MASBO communication	January 2011	Check out online registration

## STRUCTURAL, ORGANIZATIONAL, MANAGERIAL

Jana	Explore the feasibility of hiring an	January	Job description, budget, part
	Executive Director	2011	time vs full time, Comparative
			data from other Associations
Sheryle	Evaluate how to improve/enhance	January	For 2012 Conference. Across
	Vendor contributions	2011	the board support.
Charles	Maximize current revenue streams	January	Analyze present revenue
	and explore new stream	2011	streams. Dues Structure
	possibilities		
Sandy	Clarify the role/expectations of	March	How to get board members
	Board member and Board	2011	engaged and stay involved
	Committees		longer.

## **BE A PROACTIVE INFLUENCE**

Earl	Develop a plan for establishing	January	Request position or at least
	MASBO as the voice of school	2011	access to boards such as
	business in the minds of MDE and		PERS, DFA (Insurance
	other State Agencies		Board), etc
Shane	Establish a Legislative agenda and	December	If nothing else, we can
	lobby for it. Determine what we	2010	support the agenda of another
	can do this year and agenda for		organization
	next year.		
Jana	Collaborate with other	January	Contact – how do we get
	organizations such as MASS,	2011	involved, develop strategy
	MSBA, etc, to promote our		
	purpose and agenda		

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